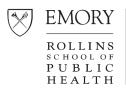
## **Program Sustainability**

5 Important Considerations for Lifestyle Coaches and Program Coordinators









Emory Centers for Public Health Training and Technical Assistance

#### Facilitator



Kris Fanelli, MPH
National Master Trainer
Lifestyle Coach

Diabetes Training & Technical Assistance Center (DTTAC) Emory Centers for Public Health Training & Technical Assistance Rollins School of Public Health | Emory University | Atlanta, GA









#### **Program Sustainability**

5 Important Considerations for Sustainability:

- 1. Funding
- 2. Capacity
- 3. Partnerships
- 4. Planning
- 5. Retention











#### Funding

- Costs of program implementation vary for org. to org.
- Consider how program can be funded for the long haul
- Third party payment exists in some markets-changing daily
- Medicare reimbursement available for organizations with Preliminary or full recognition who have applied to be a Medicare DPP Supplier

#### DPRP Organizational Capacity Assessment Asks:

Does your organization have a plan to sustain the yearlong lifestyle change program long-term without federal, state, or local government or other nongovernmental grant funds?



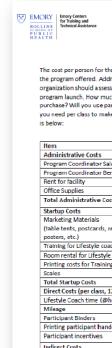






### Securing Funding: Assessing Costs

- Sample Budget Worksheet:
  - Available on Common Ground
- Administrative Costs
  - Program Coordinator
  - Office space and supplies
- Start-Up Costs
  - Marketing Materials
  - Lifestyle Coach Training
- Direct & Indirect Costs
  - Materials for Class
  - Data Platform
  - Facility Rental Space





#### Developing a Budget

The cost per person for the National DPP can vary by region, depending on the setting, mode, and intensity of the program offered. Additionally, many of these expenses are up-front costs of starting the program. Your organization should assess both your fixed and variable costs associated with the program, starting with your program launch. How much will you pay your lifestyle coaches? What program supplies will you need to purchase? Will you use participant incentives? How will you offset your expenses? How many participants do you need per class to make your program financially sustainable? To earn revenue? A sample budget template is below:

Diabetes Prevention Program Budget Template

Item	Quantity	Itemized Cost	Total Cost	Notes on Formulas
Administrative Costs				
Program Coordinator Salary				
Program Coordinator Benefits				
Rent for facility				
Office Supplies				
Total Administrative Costs				
Startup Costs				
Marketing Materials				
(table tents, postcards, referral pads,				
posters, etc.)				
Training for Lifestyle coaches				
Room rental for Lifestyle coach training				
Printing costs for Training materials				
Scales				
Total Startup Costs				
Direct Costs (per class, 12 participants)				
Lifestyle Coach time (@hourly rate)				
Mileage				
Participant Binders				
Printing participant handouts				
Participant incentives				
Indirect Costs				
Facility (if applicable)				
Administrative				
Total Cost per Class				
Total Expenses				
Program Fee Income				

Adapted from IMAGE Toolkit Working Group (2010). Take action to prevent diabetes: A Toolkit for the Prevention of type 2 diabetes as Funne Brighteen Press Finance United Kingdom



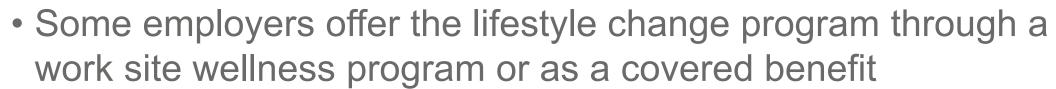






#### Do People Charge for this Program?

- \$0-1500 per person
  - Grant funded
  - Sliding fee
  - For profit



Third party coverage exists, but it varies











#### Funding Poll

Please select all funding opportunities your organization uses to support your lifestyle change program:

- CDC grants
- Other grants
- Internal funding
- Employer coverage
- Private Insurance coverage
- Medicaid coverage
- Medicare coverage
- Other









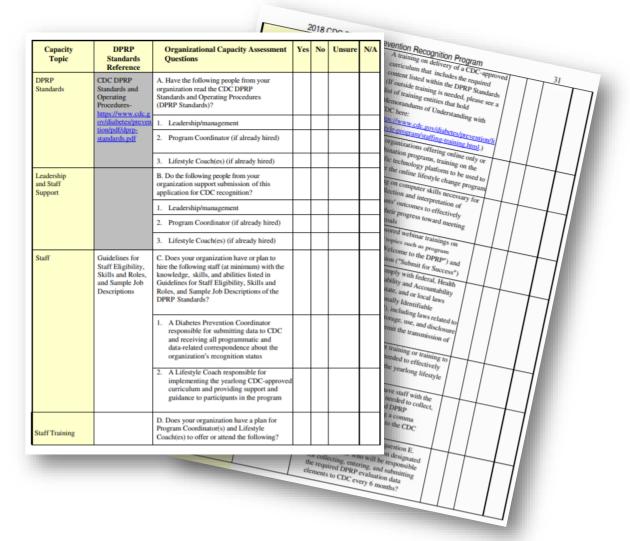
#### Capacity

- Leadership Support
- Recruitment & Enrollment
- DPRP Standards & Expectations
- Financial Sustainability
- Data Collection & Submission
- Organizational Infrastructure
- Staff Training

CDC's Capacity Assessment













#### Partnerships



Who can you partner with to help refer into your programs?

- Physician providers
- Clinics & FQHC's
- Hospital Systems
- Pharmacies
- Cooperative Extension Offices
- Faith Based Organizations
- Community Based Organizations









#### Partnerships



# How can you partner with other organizations?

- Direct and Bi-directional Referrals
- Host Space
- Employer Covered Program
- Marketing & Awareness









#### Partnerships Poll

Please select all organizations you partner with for your program:

- FQHC's/Clinics
- Health systems
- Community Based Organizations
- Faith Based Organizations
- Employer Groups
- Other







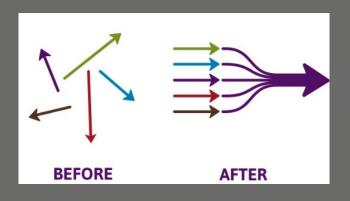


#### Partnership Goals

- Create buy in/support from partners
  - Shared Vision
- Partners can assist with establishing and implementing program work plan
- Shared resources and outcome goals

#### **Collective Impact:**

Collective Impact is the commitment of a group of organizations from different sectors to a common agenda for solving a specific problem, using a structured form of collaboration.



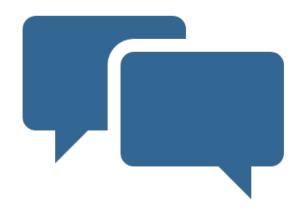








#### **Quick Discussion**



# What do your partnerships bring to your lifestyle change program?

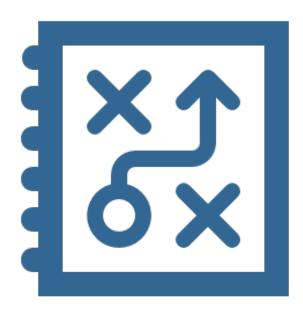








#### Planning



# How can you plan out your program cohorts to help with sustainability?

- Consider partnerships
  - What works for them
- Time of year
  - New year vs. summer
- Participant Interest List
  - Surveying potential participants

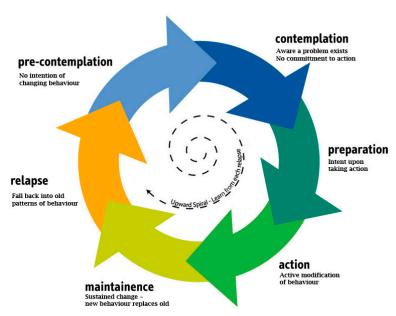








#### Retention - Challenges



Transtheoretical Model of Change Prochaska & DiClemente

- It can be hard to keep people coming to programs shorter than a year!
- Some participants have work or life challenges to participating for the length of the program
- The second phase of the program/post core is a "Higher risk" time for retention
- People drop out for different reasons
- Organizations have to consider differing strategies to keep participants engaged









#### Retention – the Promise



- Participants who attended 17 or more sessions were more successful in achieving the program goal of 5% weight loss.
- Participants who remained in the program for 7-12 months were more likely to achieve or almost achieve the program goal of 5% weight loss.
- Focusing on increasing participant retention may improve program results and overall participant health.
- Group cohesion









#### Retention – Considerations for Lifestyle Coaches

- Access financial support, transportation, delivery modes
- Readiness self-efficacy, social support, motivators
- Marketing strategies positive and relatable messaging
- Clear program expectations attendance, weigh-ins, food tracking
- Program structure size of the group, number of class offerings
- Incentives be strategic, choose incentives supportive of lifestyle change
- Communication consistency, especially during bi-weekly and monthly
- Make it fun vision boards, game show quizzes, meal makeover competitions
- Focus group ask questions of past and current participants to see how you can modify based on what they wanted/needed









## Summary

#### 5 Important Considerations for Program Sustainability:

- Funding consider all costs associated and whether your organization could afford to offer the program without grants
- Capacity consider internal capacity and staffing, leadership support, training, and infrastructure
- Partnerships referrals, host sites, employer coverage, marketing
- Planning considerations for partnerships and participants, interest lists, time of year, target population
- Retention helps improve program results, facilitates participant success and health, word of mouth referrals